



Budget to Rebuild our Economic Future

Human Services = Human Lives

As our elected leaders make adjustments for the second half of the 2011-12 biennium, the members of SHSC want you to be aware of our recommendations for best use of City dollars. Priorities for 2012 City of Seattle investment needed for the basic safety and health of Seattle residents:

1st- Maintain proposed funding for community health & human services. Community health and human services help people with their *basic* human needs and requirements for survival. The economic crisis makes these services even more critical. **Any cuts to human services now put Seattle residents at serious risk. The investments proposed by the Mayor make fiscal sense and move us all toward our shared goals.**

SHSC urges City Council to restore cuts from food resource development. \$67,000

These services make food bank and meal program resources go further and provide resources at a highly reduced rate.

The Meals Partnership Coalition cut has been framed as an “efficiency”, rather than a service cut, however it will result in service and resource reductions to meal programs. The City has contracted Food Resources for a reduced set of services. The services that are now unfunded were previously provided by Meals Partnership Coalition. The net 2012 cut is \$50,000.

Lettuce Link provides a significant return on investment for people in Seattle who need to access food banks, while at the same time engaging Seattle residents to help each other. Due to a misunderstanding about the impact of the cuts, the need to restore this funding was not presented to the mayor. The amount necessary to restore for 2012 is \$17,000.

SHSC also urges Council members to maintain new funding proposed for 2012 in essential services.

Itemized on reverse*

\$1,276,388

2nd- Investment needed to simply hold the line on critical services for Seattle

residents due to increased needs, increased cost of operation, and decreased resources in this time of economic crisis. This investment is the bare minimum required to be able to maintain levels of services, not to actually meet the needs in Seattle communities. Detail for these recommendations are part of SHSC full budget recommendation package, organized by the City’s Strategic Investment Plan goal areas. **2012: \$2,205,658**

3rd- Most urgently needed new investments to make progress toward the City’s goals for a safe and healthy community.

Additional key investments that would give greatest return on investment in critical areas. Detail for these recommendations follow, organized by the City’s Strategic Investment Plan goal areas. **2012: \$4,984,546**

*Proposed additions to strengthen investments and increase outcomes

Maintain current shelter

increase in ongoing expenses	\$131,388
making up for federal CDBG cuts	\$875,000

Immigrant and refugee youth program	\$150,000
--	-----------

Community organizing support to develop leadership in communities of color and/or with immigrants and refugees	\$120,000
---	-----------

SEATTLE HUMAN SERVICES COALITION
Budget to Rebuild Our Economic Future
 "Human Services = Human Lives"

OVERVIEW OF RECOMMENDATIONS

Tier 2 recommendations:

Goal Area #1: Food to eat and a roof overhead

Access to nutritious food through bulk purchasing
 Invest to maintain 24-hr shelter capacity for homeless families / individual
 Outreach to homeless youth and adults

Total Goal Area #1 Investment:

**2012
 Funding Needed to Hold the Line**

\$14,350
 439,000
 113,000

\$566,350

Goal Area #2: Supportive relationships within families, neighborhoods and communities

Inflation adjustment needed to maintain child care services and programs
 Academic support and skill development for youth for successful transitions into adulthood

Total Goal Area #2 Investment:

\$256,643
 309,000

\$565,643

Goal Area #3: A safe haven from all forms of abuse and violence

Safe visitation supervision for families affected by domestic violence
 Community advocates to co-locate services at the Seattle's City Attorney, police department and or municipal domestic violence court
 Increase capacity of the local domestic violence coalition to provide advocacy and community organizing
 Inflation adjustment needed to continue services for victims of sexual assault and trauma
 Invest in Peer Advocate program to prevent and intervene in potential violence among youth

Total Goal Area #3 Investment:

\$41,800
 61,800
 36,050
 16,607
 103,000

\$259,257

Goal Area #4: Healthcare to be as physically and mentally fit as possible

Invest to maintain essential senior programs to support elders
 Stabilization funding and inflation adjustment needed to provide current level of health care services by Community Health Centers in Seattle

Total Goal Area #4 Investment:

\$206,000
 377,044

\$583,044

Goal Area #6: Access to high quality, culturally competent services

Provide resources to implement Undoing Institutional Racism trainings per the goals of the Race & Social Justice Initiative
 Restore funding for advocacy, organizing and capacity buildin
 Invest to provide employment services for immigrant and refugee youth

Total Goal Area #6 Investment:

\$61,800
 66,564
 103,000

\$231,364

TOTAL TIER 2 INVESTMENT FOR 2012

\$2,205,658

Budget to Rebuild Our Economic Future

"Human Services = Human Lives"

OVERVIEW OF RECOMMENDATIONS

Tier 3 recommendations:

	2012
	Investment to Meet the Need
Goal Area #1: Food to eat and a roof overhead	
Investment for coordinated transportation system for meal and home delivery programs	\$82,400
Develop urban agriculture matching fund	257,500
Provide essential support services for people transitioning out of homelessness	515,000
Additional outreach to homeless youth & adults	56,560
Total Goal Area #1 Investment:	\$854,900
Goal Area #2: Supportive relationships within families, neighborhoods and communities	
Reduce the waiting list for child care subsidies to allow families access to affordable childcare	\$178,051
Total Goal Area #2 Investment:	\$178,051
Goal Area #3: A safe haven from all forms of abuse and violence	
Significantly increase investment in Community Engagement & Mobilization effort related to domestic violence	\$267,800
Prevention and intervention services for children affected by domestic violence	432,600
Provide transitional and long term housing for victims of domestic violence	1,113,945
Invest in availability of civil and immigration assistance and advocacy for victims of domestic violence	643,750
Total Goal Area #3 Investment:	\$2,458,095
Goal Area #4: Health care to be as physically and mentally fit as possible	
Funding needed to continue providing access to affordable health care for people with little or no care	\$1,339,000
Total Goal Area #4 Investment:	\$1,339,000
Goal Area #6: Access to high quality, culturally competent services	
Deepen access and resources to non profits to implement Undoing Institutional Racism trainings	\$61,800
Restore funding for advocacy, organizing and capacity building in order to strengthen social capital and civic agency	154,500 to 561,474
Total Goal Area #6 Investment:	\$154,500 to \$561,474
TOTAL TIER 3 INVESTMENT FOR 2012	\$4,984,546 to \$5,391,520

GOAL AREA # 1: Food to eat and a roof overhead

Investment Needed to Hold the Line for Human Services	Community Impact	2012 Investment
<p>Access to nutritious food through investments in bulk purchasing: Increase funding for additional food for 27 meal programs that receive these highly nutritious foods through a system of bulk purchasing from local suppliers and producers. In 2011 federal ARRA funding for the purchase of commodities through The Emergency Food Assistance Program will end. With these reductions in federal funding WA state commodities will drop from the current 10 pounds per person to 7 pounds per person. With these decreases in food resources as well as the reductions in financial donations Seattle meal providers will need additional resources to meet the estimated demand of more than 3,000,000 highly nutritious prepared meals in 2012</p>	<p>Shared bulk food purchasing will increase the availability of nutritional foods, offset cuts to the government commodities program, increase the cost effectiveness of food purchasing and maximize operational efficiencies.</p>	14,350
<p>Investment needed to maintain 24-hr shelter capacity: Additional funding is necessary to maintain 24-hr shelter capacity for homeless families, adult individuals and youth (both day and overnight shelter). The One Night count has remained relatively constant since the beginning of the Ten Year Plan to End Homelessness in 2005. There have been minimal new investments in shelter since this time. There have also been dramatic increases in people being turned away from shelter, particularly amongst families (up to 150% increase in the last year). Increased costs coupled with cuts in funding from non-City sources have resulted in staffing cuts. Low compensation among shelter staff has led to high turnover and decreased the ability for the City to meet its policy goal of transitioning people from shelters to housing.</p>	<p>Fund shelter and day services to maintain 2008 capacity</p>	439,000
<p>Outreach to homeless youth & adults: Current clinical outreach programs have strict eligibility requirements and limitations on the number and type of individuals they can serve. This means that there are many vulnerable groups that need outreach, but are not eligible for current clinical outreach services. Examples are: young people aging out of foster care and youth services, mentally ill individuals who cannot adequately maintain contact with their service providers, the elderly, and individuals with severe medical needs (multiple sclerosis, deafness, amputations) who do not fit into outreach service systems. These clients often fall between the cracks in the system and need clinical outreach. An increase in clinical outreach services is needed to adequately serve individuals with high needs and high vulnerabilities sleeping outside.</p>	<p>Hire 2 FTE outreach staff, reaching up to 200 individuals who are homeless and unconnected to services and transition at least 50 individuals to appropriate services, shelter and or housing.</p>	113,000
Total Goal Area #1 Investment	\$566,350	

GOAL AREA # 2: Supportive relationships within families, neighborhoods and communities

Investment Needed to Hold the Line for Human Services	Community Impact	2012 Investment
<p>Inflation adjustment needed to maintain child care services & programs: Inflation adjustment is needed to maintain current service levels for subsidized child care, early Learning and ECEAP professional development, health services, nutrition Services for home providers and homeless child care assistance.</p>	<ul style="list-style-type: none"> • With current funding maintained we are able to serve an estimated 718 children with child care subsidies, including 78 children in high quality preschools as well as support quality early learning services for 71 children who are homeless • Fund educational professional development and health services for 742 preschool staff to increase quality and school readiness for early learners • Provide nutrition assistance for 3,300 child care providers to improve the health and nutrition of children in child care and educate providers about the importance of good nutrition 	256,643
<p>Academic support and skill development to our youth to promote successful transitions to adulthood: While the demand for academic and support services has increased, a sampling of Seattle youth service agencies indicates that capacity to meet these needs has decreased between 10-30%</p>	<p>Promote successful transitions to adulthood for 250 youth, age 13-21 years through academic and support services that will assist in improved academic performance, reduced incidents of school drop-out and juvenile delinquency.</p>	309,000
Total Goal Area #2 Investment	\$565,643	

GOAL AREA # 3: A safe haven from all forms of abuse and violence

Investment Needed to Hold the Line for Human Services	Community Impact	2012 Investment
<p>Funding for safe visitation supervision for families affected by domestic violence:</p> <p>The Safe Havens program is a national model for supervised visitation in families where domestic violence is an issue. Cuts in federal, state and county funding almost led to the center's closure in 2010. This was narrowly avoided by a herculean fund raising effort where the community stepped up to fill the funding gap with one time donations. If these critical services are going to be sustained in the long term, it is clear that jurisdictions whose residents utilize the center must support the program. City of Seattle residents constitute approximately 20% of the center's participants.</p>	<p>50 children will be able to attend court-ordered visitation with their non-custodial parents in a safe and secure environment; the emotional and physical safety of the children and the adult victims of domestic violence is protected.</p>	<p>41,800</p>
<p>1 FTE community advocates to provide co-located services at the Seattle City Attorney's office, police department, and/or municipal domestic violence court:</p> <p>The City of Seattle has a model criminal justice response to domestic violence. However, most victims involved with the City's criminal legal system never access community based advocacy services to get their needs met. Increased linkages between Seattle's criminal legal system and community based agencies is a key goal of the City's Domestic Violence Strategic Plan.</p> <p>Co-location of advocates has been proposed as a strategic way to accomplish this. However in the past two years, community based agencies have reduced the number of community/legal advocates they have available, making it impossible for them to free up advocates to spend time in Seattle criminal legal agencies.</p>	<p>100 victims of domestic violence will be provided with crisis intervention, safety planning, linkages to housing, financial, medical, mental health, and other kinds of assistance as well as civil legal advocacy, children's services and emotional support</p>	<p>61,800</p>
<p>.5 FTE to increase the capacity of the local domestic violence coalition to provide advocacy and organizing:</p> <p>Domestic violence is an issue where human services and public safety directly intersect. Ineffective public safety policies compromise victims' safety and ability to get their basic needs met, and hamper the effectiveness of services. Lack of access to services interferes with the effectiveness of criminal and civil justice interventions. The local domestic violence coalition helps bridge the gap between the public safety and human services responses to domestic violence and advocates for public policies that more effectively protect victim safety and hold perpetrators accountable.</p> <p>However, federal, county, city and private dollars for coalition building and advocacy activities have been severely cut in recent years, reducing the capacity of our regional domestic violence coalition to effectively organize and engage its membership to accomplish these goals.</p>	<ul style="list-style-type: none"> • Increased coordination among and between Seattle public safety agencies and domestic violence services • Domestic violence survivors and their advocates are mobilized to advocate for funding and public policy improvements • Funding for critical domestic violence services is preserved and/or increased 	<p>36,050</p>

GOAL AREA # 3: A safe haven from all forms of abuse (continued)

Investment Needed to Hold the Line for Human Services	Community Impact	2012 Investment
<p>Inflation adjustment needed to continue services for victims of sexual assault and trauma: Costs to operate these services increase on an average of 4% each year. In order to provide high quality, trauma focused services - inflation adjustments must be in place to invest in training, supervision, staff compensation and benefits. This funding does not address the increasing need for services or new programs or initiatives.</p>	<p>This funding prevents service reductions from current levels, providing 635 victims of sexual assault to receive advocacy services, and over 700 people with phone crisis intervention, information and advocacy. This funding does address increasing service needs or new programs or initiatives.</p>	16,607
<p>Invest in Peer Advocate program within Seattle Public Schools to prevent and intervene potential violence among youth:</p> <p>While Seattle has experienced some of the lowest overall crime rates in decades, the number of juvenile violent crime incidents has remained constant at about 800 a year. The City calls for programs that provide alternatives and new approaches to prevent victims of violence and their friends and relatives from continuing the cycle of violence through retaliation.</p>	<p>Hire 6 additional peer advocates/educators and one FTE serving at least an additional 150 youth between the ages of 14-18 by spending at least 50 hours as resources/natural helpers in their schools and the community. With the increase of six advocates and one FTE, the program would have the capacity to serve approximately 500 youth annually.</p> <p>These youth-led peer advocates serve as leaders to coordinate and tailor services around youth, connecting youth with case management, family support, youth employment and other critical services for both the youth and their family members, giving 500 young people skills to cope with violence and conflict. As a result of these supports, youth will improve attendance, decrease the number of suspensions/expulsions due to violent incidents and engage positively with adults, family members and peers.</p>	103,000
<p>Total Goal Area #3 Investment</p>	<p>\$259,257</p>	

GOAL AREA # 4: Healthcare to be as physically and mentally fit as possible

Investment Needed to Hold the Line for Human Services	Community Impact	2012 Investment
<p>Maintain essential senior programs to support elders: Essential senior programs need to be maintained in order to support elders living in their own homes successfully, to reduce overall healthcare costs by keeping seniors out of emergency departments and to create a sense of connection to combat the social isolation that later life may bring. Older adults in Seattle will double in number in the next 15 years. Maintaining the basic elements of social services supported by the General Fund is critical as we anticipate looming numbers of seniors in the very near future.</p> <p>In 2009 many organization serving seniors in Seattle lost funding from a variety of sources, including King County, foundations and the state. This resulted in positions going unfilled, reductions in staff hours and a larger reliance on volunteers. Funding cuts to senior services have made it challenging for agencies to develop long-term outreach strategies to elders in Seattle.</p>	<p>Provide elders in our community with social workers, case managers, program and volunteer coordinators. Funding will also allow agencies to add back hours and services vital so that as our elders age they are able to stay in their homes and communities as long as possible. Funding will support neighborhood based programs and outreach, such as "villages" or "aging in place".</p>	206,000
<p>Stabilization funding and inflation adjustment needed to provide current level of health care services by Community Health Centers in Seattle: Maintain current funding of 6,284,074 plus 3% inflationary adjustment and an additional 3% increase for stabilization due to the continued economic downturn. Community Health Centers have received no inflationary adjustment for several years while inflation for healthcare in general has increased. In addition, programs supporting health care for the low income, uninsured and underinsured populations have been eliminated or dramatically cut. At the same time many of those who are currently being served are losing health insurance, the uninsured population continues to grow and changes related to Medicaid such as a limit on ER visits will put even more demands on a strained system.</p>	<p>Funding Community Health Centers assures that a significant number of uninsured and underinsured residents in Seattle will have access to affordable, quality health care. Without funding the future of Community Health Centers is at risk.</p>	377,044
Total Goal Area #4 Investment	\$583,044	

GOAL AREA # 6: Access to high quality, culturally competent services

Investment Needed to Hold the Line for Human Services	Community Impact	2012 Investment
<p>Provide resources to human service non-profits / agencies to implement Undoing Institutional Racism trainings per the goals of the Race & Social Justice Initiative (RSJI)</p> <p>Non-profits have received budgetary cuts and need the training dollars to support the anti-racism initiatives which are embedded in city contracts.</p>	<p>200 human service providers each year receive undoing institutional racism and cultural competency training which will expand the reach of the RSJI to human service providers. This will also expand the understanding of the RSJI budget toolkit so human services provided to immigrant, refugee and communities of color will not be disproportionately impacted by budget cuts.</p>	<p align="right">61,800</p>
<p>Invest in developing the social capital and civic agency of Seattle residents by restoring funding of advocacy, organizing, and capacity building cut since recession began. Specifically, <i>(we recommend a \$120,000 investment in community organizing to develop leadership within communities of color and/or with immigrants and refugees- this has been included as part of the mayor's proposed budget and so this amount has been subtracted from this recommendation and the total)</i>, as well as \$66,564 for other types of advocacy and/or capacity building.</p> <p>4-5 community based organizations will provide community organizing, advocacy, and/or capacity building for Seattle residents to develop leadership and engage on policy development or implementation. The top priority within this category is the \$120,000 for community organizing that is focused on developing leaders in communities of color and/or with immigrants and refugees since this will provide greatest impact on race and social justice goals. The maximum for any single additional contract to be \$51,000 allowing for 4 or 5 agencies or programs to begin or deepen their work.</p>	<ul style="list-style-type: none"> • Developing new leaders from communities who have not historically been at decision-making tables, thus strengthening our civic leadership • Securing millions of dollars in additional outside funding - and preventing cuts - to benefit residents of Seattle. Every \$1 the City of Seattle invested in advocacy in 2003-06, the city received \$54.20 in savings and/or additional resources: a 5,420% return on investment • Improving the capacity of community-based organizations to assist Seattle residents, allowing communities to develop strong organizations to help themselves and participate in civic process 	<p align="right">66,564</p>
<p>Expand employment services for immigrant and refugee youth:</p> <p>Expansion of employment services for immigrant and refugee youth ages 16-21 years old with services including: basic education / high school completion; pre-employment; internships and job placement with a focus on providing support that is responsive to their cultural needs.</p>	<p>Immigrant and refugee youth will improve English language skills, general skill building and will have opportunities for employment. Immigrant and refugee youth residing in low-income transitional housing programs in Seattle will experience improved knowledge of and access to services.</p>	<p align="right">103,000</p>
<p align="center">Total Goal Area #6 Investment</p>	<p align="center">\$351,364</p>	

Budget to Rebuild Our Economic Future

"Human Services = Human Lives"

Tier 3 recommendations

GOAL AREA # 1: Food to Eat and a roof overhead

Recommendation to Help Meet the Need	Community Impact	2012 Investment
<p>Investment in a coordinated transportation system for meal and home delivery providers:</p> <p>Create access to healthy, nutritious meals for hungry Seattle residents by investing in a coordinated transportation system for Meals Partnership Coalition (MPC) member agencies that will rescue safe, immediately usable food otherwise going into the waste stream and ensure that MPC member agencies have ready access to available resources of donated and purchased foods needed to prepare nutritious meals.</p>	<p>Shared transportation will maximize the operational efficiencies and sustainability of meal and home delivery providers and improve program capacities to meet the hunger needs of Seattle residents.</p> <p>Shared transportation will increase the capacity for meal and home delivery providers to access and utilize existing food resources which will increase access to safe and nutritious foods improving the quality and quantity of meals provided to hungry Seattle residents.</p>	<p>82,400</p>
<p>Develop a community urban agriculture matching fund ("Seeds & Starts"), potentially modeled after the neighborhood matching fund to specifically invest in community-based efforts that utilize urban land for growing and distributing fruits and vegetables for low income people:</p> <p>One in eight Seattle families regularly run out of food even as they (and other) struggle with obesity and other nutrition related health problems. By funding community driven projects, this fund will help ensure that the food produced is nutritionally and culturally appropriate.</p> <p>Seeds & Starts would fund urban agriculture efforts that: produce and distribute fruits and vegetable to people with limited healthy food access; teach low-income people to create and cultivate their own gardens; create new or expanded community gardens and urban farms; create market garden opportunities for low-income people including immigrants; promote healthy eating among low-income children, families and seniors and; further efforts consistent with the goals of Seattle's Local Food Action Initiative.</p>	<ul style="list-style-type: none"> • Fund at least 10 onsite giving gardens at food banks and meal programs in 2012 • Distribute more than 10,000 plant starts through local food banks in 2012 • Fund initiatives for low-income people to grow more than 25,000 pounds of their own produce in 2012 and fund at least 10 home gardening workshops at food banks in 2012. 	<p>257,500</p>

GOAL AREA # 1: Food to Eat and a roof overhead (continued)

Recommendation to Help Meet the Need	Community Impact	2012 Investment
<p>Supportive services in housing for people transitioning out of homelessness:</p> <p>The Housing Levy calls for a majority of units produced for people under the 30% AMI, including those who are homeless. Effective housing for homeless families and individuals, including youth, requires services appropriate to residents needs. The city has previously invested General Fund dollars to ensure effective on-site services in Housing First projects. In order to meet the city's production goals, investment is critically needed now because other sources for support services have declined. Projects in the development pipeline, and some already in service, are in dire need of service funds to support resident population.</p>	<p>Fund support services for 50-75 residents of permanent supportive housing created with Housing Levy funds.</p>	<p align="right">515,000</p>
<p>Outreach to homeless youth and adults:</p> <p>Current clinical outreach programs have strict eligibility requirements and limitations on the number and type of individuals they can serve. This means that there are many vulnerable groups that need outreach, but are not eligible for current clinical outreach services. Examples are: young people aging out of foster care and youth services, mentally ill individuals who cannot adequately maintain contact with their service providers, the elderly, and individuals with severe medical needs (multiple sclerosis, deafness, amputations) who do not fit into outreach service systems. These clients often fall between the cracks in the system and need clinical outreach. An increase in clinical outreach services is needed to adequately serve individuals with high needs and high vulnerabilities sleeping outside.</p>	<p>Hire 1 FTE outreach staff, reaching up to 100 individuals who are homeless and unconnected to services and transition at least 50 individuals to appropriate services, shelter and or housing.</p>	<p align="right">56,650</p>
<p align="center">Total Goal Area #1 Investment</p>	<p align="center">\$854,900</p>	

GOAL AREA # 2: Supportive relationships within families, neighborhoods and communities

Recommendation to Help Meet the Need	Community Impact	2012 Investment
<p>Invest in child care subsidy funds in 2012 to allow an additional 55 children access to the program: This investment will allow parents to access care for their children as the economy expands. While this will not eliminate the child care waiting list, it will substantially reduce the number of children on the waiting list of a program that helps working families retain their jobs and remain in Seattle.</p>	<p>Unavailability of quality, affordable child care is the single greatest barrier to parents who are struggling to stay on their feet and continue to be employed. Quality child care helps children to be ready for school and has a return on investment of \$7 saved in criminal justice and other costs to the community for every \$1 spent. The City of Seattle Comprehensive Child Care Program helps parents afford quality child care and served over 800 children in 2009.</p>	178,051
Total Goal Area #2 Investment	\$178,051	

GOAL AREA # 3: A safe haven from all forms of abuse and violence

Recommendation to Help Meet the Need	Community Impact	2012 Investment
<p>Significantly increase investment in Community Engagement & Mobilization efforts related to domestic violence</p>	<ul style="list-style-type: none"> • Members of four cultural and/or geographic communities participate in a range of culturally appropriate activities that focus on learning about domestic violence, legal protections and services options as well as how to prevent abuse and to support safe and equitable relationships • 925 community members will participate in training, peer mentoring, community building, and educational activities 	267,800

Invest in a range of prevention and intervention of services for children affected by domestic violence

- 6 FTE children's counselors/advocates will provide therapeutic and supportive services to 240 children and youth, parenting support to 100 mothers, and prevention programs in schools
- Types of services include child advocacy support, "Kids Club" groups, children's mental health services, services for youth impacted by domestic violence, and peer education and prevention programs in Seattle schools and youth programs

432,600

GOAL AREA # 3: A safe haven from all forms of abuse and violence (continued)

Recommendation to Help Meet the Need	Community Impact	2011 / 2012 Investment
Increase the availability of transitional and long term housing for victims of domestic violence	45 families receive transitional / transition in place housing with enhanced services	1,113,945
Double the availability of civil and immigration assistance and advocacy for victims of domestic violence	<ul style="list-style-type: none"> • 3 FTE attorneys, 1 FTE paralegal, 4 FTE legal advocates • 440 victims receive legal advocacy, 300 victims receive legal representation 	643,750
Total Goal Area #3 Investment	\$2,458,095	

GOAL AREA # 4: Healthcare to be as physically and mentally fit as possible

Recommendation to Help Meet the Need	Community Impact	2012 Investment
Provide access to affordable health care for people with little to no care: Additional funding is needed based on projected increases in need for affordable health care services	Implementaion of healthcare reform is uncertain given the current economic and political climate, but there will be critical healthcare needs for Seattle residents that are not met. As this is implemented we will know what they are	1,339,000
Total Goal Area #4 Investment	\$1,339,000	

GOAL AREA # 6: Access to high quality, culturally competent services

Recommendation to Help Meet the Need	Community Impact	2012 Investment
<p>Fund Undoing Institutional Racism (UIR) trainings for human service providers to achieve the stated goals of the Race & Social Initiative (RSJI) within HSD:</p> <p>Non-profits have received budgetary cuts and need the training dollars to support the anti-racism initiatives which are embedded in city contracts. This is found in Tier 2 as well, but that amount only holds the line, and does not meet the need.</p>	<p>200 human service providers each year receive undoing institutional racism and cultural competency training which will expand the reach of the RSJI to human service providers. This will also expand the understanding of the RSJI budget toolkit so human service providers servicing immigrant, refugee and communities of color will not be disproportionately impacted by budget cuts.</p>	61,800
<p>Restore funding for advocacy, organizing and capacity building that is needed to reverse disinvestment since 2001:</p> <p>Restore \$50,000 more for each of the three types of social capital and civic agency development work, toward the total of \$545,120 needed to reverse the disinvestment since 2001. This figure does not include an inflation adjustment to factor in increased costs of providing services since 2001.</p>	<ul style="list-style-type: none"> • Developing new leaders from communities who have not historically been at the decision-making tables, thus strengthening our civic leadership • Securing millions of dollars in additional outside funding - and preventing cuts - to benefit residents of Seattle. Every \$1 the City of Seattle invested in advocacy in 2003-06, the city received \$54.20 in savings and/or additional resources: a 5,420% return on investment • Improving the capacity of community-based organizations to assist Seattle residents, allowing communities to develop strong organizations to help themselves and participate in civic process 	154,500 to 561,474
<p>Total Goal Area #6 Investment</p>	<p>\$154,500 to 561,474</p>	